

External Environmental Scan: **SCANNING TOOL** (OVERVIEW FROM MEETING ON 1/10/2019)

Network Name: JRMHD Network
Month(s) and Year of Completion: December-January 2018
Grantee Organization: JCPH/CHIP
City, State: Port Townsend, WA

Responses should reflect those factors and conditions *external to your Network organization* that have the potential to impact the types of services/programs you provide and/or your Network’s operations and sustainability. **When considering which factors to include in the final analysis, think about how these factors have changed over time; consider both the potential to materialize (e.g., what is the likelihood this will happen?) and the potential impact (e.g., will this cause a meaningful change?)**

Domain	Influencing Factors	Opportunities	Threats
		What are the factors that may create favorable conditions for the work of our Network?	What are factors that may negatively impact the work of our Network?
Local	<ul style="list-style-type: none"> Government leadership Government budgets/spending priorities Sufficient health care workforce Access to health services Population demographics Population health indicators Economic environment Access to social services Social context (crime and violence, environmental conditions, availability of food and housing, transportation, etc.) Other: 	<ul style="list-style-type: none"> Due to high turnover, there are a number of vacant or changing positions in public health and other service providers, and new commissioners. This is an opportunity to attract new and focused leadership and service providers into the county to develop and strengthen relationships with partners—e.g., DBH has had high turnover, but has exciting new leadership now. The state has new levels of awareness about mental health issues and this could create local Funding Opportunities. For example, there is a new bill going through the house that will give a percentage of sales tax to local government. This means that funding for mental health does not have to be diverted to affordable housing, which is a huge need in the county. County is working with the courts, EMS and criminal justice to explore diversion options, including navigators. This is a great opportunity to engage the courts and criminal justice in long term diversion. 	<ul style="list-style-type: none"> Transition to fully integrated managed care and MCOs by January 2020 could create huge disruptions in services. Demographics of Jefferson county: <ul style="list-style-type: none"> – Aging community, and getting older (oldest county in the state; sixth oldest in nation). (This could also be an opportunity, as there is high community engagement and volunteerism, even among the aging community [“aging but engaged”]) – Economics: People over 18: 50% working, 50% other income; county with highest “transfer income,” thus affecting public payer support for services. – Lack of livable wage jobs; – Lack of affordable housing; – Increased homelessness; – High special ed. numbers in children in some areas. – Increased opioid use: in a county of 30,000 people, ~35,000 needles exchanged in 2015, tripling to over 91,000 in 2017; 2nd highest county in State for non-heroin opioid deaths. No diversion facilities anywhere in the county at the moment, and there is a strong need. There is also a lack of adequate behavioral health providers.
State	<ul style="list-style-type: none"> Government leadership Government budgets/spending priorities Medicaid, Behavioral Health, Aging/Long Term Care, and other health policies Health professions policies and practices Private insurance reimbursement policies Healthcare marketplace Economic environment Other 	<ul style="list-style-type: none"> Re-election of states people—could create exciting new opportunities There is an identified need in Jefferson County for a Triage Center/diversion option (possibility of state funding?) 1115 Medicaid waiver (Community Engagement Initiative) provides an opportunity to make systemic changes and create collaborative partnerships that address existing barriers to improved health. 	<ul style="list-style-type: none"> Affordable housing is a huge problem throughout the state—it’s difficult to take care of oneself without stable housing. Funding: Phasing out of Western State Hospital’s civil psychiatry spots by 2023—loss of federal funding; uncertainty about the funding source for many agencies could cause disruption in services. This ups the urgency to build a triage center in Jefferson County. Funding needed for Triage Center may be difficult to find. The Governor’s plan to move mental health care away from large institutions to smaller community-based centers needs to come with money, not just talk.

Domain	Influencing Factors	Opportunities	Threats
Federal	<ul style="list-style-type: none"> • Government leadership • Government budgets/spending priorities • Medicare, Medicaid, Behavioral Health, Aging/Long Term Care, other health policies • Healthcare marketplace • Economic environment • Other: 	<ul style="list-style-type: none"> • The emphasis on opioid crisis nationwide, and the commitment of funds to deal with the opioid crisis. • Investment in evidence-based programs that is producing useful research, information and data. • Hope for relaxation of the strings on federal funding to enable us to take a more holistic approach to individual and community health. 	<ul style="list-style-type: none"> • There is concern over legislative and political emphasis on short-term outcomes (like programs) rather than longer term investment in structure and policy. Consequent short term perspectives on fixes at Federal level—lack of longer view of healthcare. Potential for politically driven decision-making that will actually create greater inequity in health. • Uncertainty about federal leadership and unpredictably of leadership could result in loss of some funding. • Economic trend that has created low unemployment, but with job growth in lower-wage jobs that increase the probability of reduced health overall.